Initiative 1: Create supportive funding and revenue model

No	Milestone	No	Detailed activity	Responsibility	Planned start date	Planned end date	Length
INO	Milestone	NO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
1	Developmental Fu	inding and Rev	venue Model Completed				
		1 1	Develop TOR for Funding and Revenue model for new build	DPE /TNPA/DOT	18.08.2014	25.08.2014	1
		1.1	infrastructure and major refurbishments (defining scope, variables,	/the dti	10.00.2014	23.00.2014	'
		1 2	Appoint independent consultant to develop the model	DPE /TNPA/DOT	25.08.2014	30.11.2014	13
			.2 Appoint independent consultant to develop the model	/the dti	25.06.2014	30.11.2014	13
			1 9 1	DPE /TNPA/DOT	10.11.2014	28.11.2014	2
		1.5	to learn preferences re a developmental tariff in the context of the	/the dti	10:11:2014		
		1 /	Develop policy enabling developmental funding and tariffs	DPE /TNPA/DOT	10.09.2014	30.11.2014	10
		1.4	Develop policy enabling developmental runding and tarins	/the dti	10.07.2014	30.11.2014	10
		1 5	Ministerial approval of model	DPE /TNPA/DOT	30.11.2014	12.12.2014	2
		1.5 N	iviilisteriai approvai oi model	/the dti	30.11.2014	12.12.2014	2
		1.6	1.6 Publish Funding and Revenue model	DPE /TNPA/DOT	23.12.2014	30.01.2015	1
		1.0	i abiisii i ariairiy aria keveriae iribaei	/the dti	23.12.2014		

Initiative 2: Establish purpose-built oil and gas port infrastructure (Berth 205 and Mossgas Quay) and appoint Facility Operators – Saldanha Bay

	Milestone	No	Detailed esticites	Deen eneihilitu	Planned start date	Planned end date (dd.mm.yyyy)	Length
	Milestone	No	Detailed activity	Responsibility	(dd.mm.yyyy)		(in weeks)
1	1 Request for propo	sal (RFP) to m	arket and completion of feasibility studies	•		·	
		1.1	Complete suite of RFP document/s	TNPA	01.05.2013	01.11.2014	24
		1.2	Secure funding for feasibility studies	TNPA	01.09.2014	08.09.2014	
		1.3	Complete EIA (ROD)	TNPA	01.11.2014	01.11.2015	52
		1.4	Complete detailed designs	TNPA	01.11.2014	01.11.2015	52
		1.5	Present to market	TNPA	01.01.2015	01.05.2015	20
		1.6	Approval of maximum lease terms	TNPA	01.11.2014	01.12.2014	1
2	2 Operator/s appoir	nted				·	
		2.1	Appoint operator/s for different facilities	TNPA	01.05.2015	01.09.2015	20
		2.2	Agreement on performance targets and sign agreements	TNPA	01.07.2015	01.10.2015	12
		2.3	Present business case for execution funding	TNPA/Transnet	01.09.2015	01.11.2015	}
3	3 Operator/s compl	ete construction	on of facilities	•		·	
		3.1	Complete tender document to market	TNPA	01.09.2015	31.01.2016	20
		3.2	Operator/s to input on final quay design	TNPA	01.09.2015	01.01.2016	10
		+	Appoint contractor/s	TNPA/Transnet	01.01.2016	01.01.2016	
		3.4	Operator/s proceed with construction of facility super structure	TNPA	01.03.2016	31.12.2017	98
		3.5	Commission facilities infrastructure	TNPA	01.11.2017	31.12.2017	}

No	Milestone	No	Detailed activity	Dosponsibility	Planned start date	Planned end date	Length
IVO	lvillestone	INO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
	1 Develop Lab Proje	ect Plan for Ap	proval by Government				
		1.1	Lab Sectors develop specific plans - Marketing Skills, Infrastructure & Operations	MTM Lab	07. 07. 2014	18. 08. 2014	
		1.2	Lab Project Plans to be approved by Cabinet	DPME / the dti / Treas. /DoT/DPE	19. 08. 2014	30. 10. 2014	10
		1.3	DPME - monitor progress	DPME	19. 08. 2014	30. 10. 2014	10
	2 Cabinet Publishes	Lab Project Pl	ans as Operating Policy & incorporate into Ministerial Agreement				
		2.1	Ministers Sign-off Phakisa Lab Project Plans as Operating Policy	DPME / the dti / Treas. /DoT/DPE	19.08. 2014	30.09. 2014	
		2.2	Distribution to DG's/SOC CE's for Implementation	DPME / the dti / Treas. /DoT/DPE	02.08. 2014	30. 10. 2014	1:
		2.3	DG's/SOC CE's to agree with counter-parts on imlementation plans	DPME / the dti / Treas. /DoT/DPE	02. 08. 2014	18. 08. 2014	:
		2.4	Industry comments & Buy-in to Plans	Industry Association	02.08. 2014	30. 09. 2014	
		2.5	Plans Published on Departmental and SOC's Websites	DPME	30. 09. 2014	08. 11. 2014	
	3 Publish clear guid		ng accountability for non-delivery				
		3.1	Draft Accountability Guidelines for Ministries and Industry	DPME	07. 07. 2014	08.11. 2014	10
		3.2	Publish Accountability Gudelines	DPME	08.11. 2014	08.11. 2014	
		3.3	DG's/SOC CE's and Maritime Industry participants commit to deliverables	DPME / the dti / Treas. /DoT/DPE	08.11. 2014	30. 11. 2014	
		3.4	TNPA and IDZ's to conclude MOU's	TNPA & IDZ	01.01. 2014	30.09. 2014	30
	4 Implement Monit	oring and Rep	orting Mechanism				
		4.1	Appoint DPME Champion for the Oceans Economy Lab	DPME	07.07. 2014	19. 08. 2014	
		4.2	Monitors cross-cutting implementation of all 4- Labs Development Plans	DPME	07.07. 2014	01. 08. 2019	
		4.3	Quarterly report back to State Presidents Office	DPME	18. 08. 2014	01. 08. 2019	Ongoing

Initiative 4: Prioritise Transnet and TNPA funding allocation towards marine manufacturing

No	Milestone	No	Detailed activity	Dosponsibility	Planned start date	Planned end date	Length
NO	ivillestone	INO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
1	Develop the direct	ive to prioriti	se investments in marine manufacturing				
		1.1	Determine the quantity of prioritised investment in the marine manufacturing	DPE	07.07. 2014	01.10. 2014	12
		1.2	Determine the shareholder compact	DPE	07.07. 2014	30.10.2014	12
		1.3	Issue the Directive to Transnet	DPE	30.10. 2014	30.10. 2014	1
2	Transnet Corporat	e Plan Alignm	ent				
		2.1	Receive the directive from DPE	Transnet	30.10. 2014	14.11. 2014	2
		2.2	Assign the responsibility within Transnet	Transnet	21.11. 2014	21.11. 2014	1
		2.3	Ensure marine manufacturing facilities are incorporated in Transnet Corporate Plans	Transnet	02.08. 2014	30.10. 2014	12
		2.4	Roll out prioritied funding allocation for marine manufacturing facilities	Transnet	07.07. 2014	30.10. 2014	15
3	Monitoring By DPI	ME				·	·
		3.1	Determine the key performance indicators to monitor	DPME	07. 07. 2014	08.11. 2014	16
		3.2	On going monitoring by DPME	DPME	18. 08. 2014	01. 08. 2019	Ongoing

Initiative 5: Maintain and refurbish existing facilities

NI -	Milestone	N.	Detailed and the	Daniel 1994	Planned start date	Planned end date	Length
No	Milestone	No	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
	1 Determine the spe	ecifications an	d scope of maintenance required for current facilities to meet industry n	eeds			
		1.1	Quantify the scope of maintenance and refurbishments required.	TNPA/Transnet	01.06.2014	06.08.2014	9
		1.3	Identify priority areas where maintenance is critical for growing the	TNPA/Transnet/	18.08.2014	01 00 2014	2
		1.2	industry.	Industry	18.06.2014	01.09.2014	3
		1 3	Inspection and assessment of all existing facilities	TNPA/dti/DOT/	18.08.2014	30.08.2014	2
		1.3	Inspection and assessment of an existing facilities	DPME/Industry	10.00.2014		3
	2 Develop project pl	lan for mainte	nance and refurbishment				
		2.1	Accelerate develop of project plans/schedules/business cases for reburbishments.	TNPA	01.09.2014	01.11.2014	8
		2.2	Ascertain costs and risk based work selection for each project plan and identify lead sponsors.	TNPA/Industry	01.09.2014	01.11.2014	8
		2.3	Develop monitoring & tools to measure perfomance.	TNPA	01.11.2014	15.112014	2
		2.4	Set targets for continuous maintenance and upkeep of facilities.	TNPA/Industry	01.09.2014	01.09.2017	
	3 Approve funding a	and execute w	orks				
		3.1	Prioritise and allocate funding to maintain and refurbish existing facilities.	TNPA	01.09.2014	01.11.2014	8
		3.2	Execute repairs and refurbishment	TNPA/Industry	01.09.2014	30.11.2015	56

Initiative 6: Unlock investment in new and existing port facilities

No	Milestone	No	Detailed activity	Responsibility	Planned start date	Planned end date	Length
		<u> </u>			(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
	Shareholder appro	_	ing model for existing ship repair facilities				
		1.1	Submission to BADC to approve operating model ("take or pay" and "turnover" clauses do not facilitate transformation)	TNPA	15.10.2014	14.11.2014	4
		1.2	Implement operating model	TNPA	15.11.2014	31.06.2015	28
	Execute Section 5	6 to appoint su	uitable operators				
		2.1	Complete a suite of RFP documents	TNPA	01.06.2014	14.11.2014	24
		2.2	Present to the marine manufacturing market	TNPA	15.11.2014	31.05.2015	24
		2.3	Appoint operator/s for different facilities	TNPA/BADC	31.05.2015	01.08.2015	8
		2.4	Operators obtain approval for facilities investment	TNPA	21.09.2015	21.09.2015	3
		2.5	Agree on performance targets and sign agreements	TNPA	01.08.2015	30.11.2015	12
;	Build TNPA leader	rship capacity	to manage Section 56 implementation				
		3.1	Develop leadership and adminstrative capacity in respect of S56 agreements and terminalisation.	TNPA	01.09.2014	31.01.2015	4
		3.2	Set time frames to ensure efficient turn around targets are adhered too	DPE	01.10.2014	01.10.2014	1
	Review TNPA dele	egation of auth	nority (DOA)				
		4.1	DOA of TNPA, CE to be reviewed in accordance with the National Ports Act	DPE /BADC	01.09.2014	31.01.2015	16
		4.2	DOA to be cascaded to execution level	TNPA	01.02.2015	31.03.2015	8

Initiative 7: Implement Strategic Prioritised Projects – Richards Bay

No	Milestone	No	Detailed activity	Deemanaihilitu	Planned start date	Planned end date	Length
No	Milestone	No	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
•	EOI for private sed	tor operator i	interest in Richards Bay				
		1.1	Construct a fresh EOI to ascertain industry interest in establishing ship repair facilities at Richards Bay	TNPA	01.09.2014	30.11.2014	8
		1.2	Assess/analyse responses to the EOI and notify successful applicants	TNPA	01.12.2014	30.04.2015	20
2	Release RFP						
		2.1	Determine parameters for TNPA investments to enable the implementation of business models presented in the EOI	TNPA	01.04.2015	30.06.2015	12
		2.2	Define funding and tariff model for investment based on developmental funding scheme.	TNPA / DPE	01.05.2015	30.06.2015	8
		2.2	Develop RFP based on broad investment parameters exploring industry commitments to investment, revenue, skills development etc etc.	TNPA	01.03.2014	31.10.2014	24
		2.3	Release RFP		01.06.2015	01.06.2015	
	Appoint preferred						
		3.1	Assess industry proposals and select a preferred bidder.	TNPA	01.06.2015	30.10.2015	20
		3.2	Negotiate and finalise agreement.	TNPA	01.11.2015	31.03.2016	20
-	TNPA Infrastructu	re Investment					
		4.1	Refurbish Repair Quay	TNPA	01.06.2015	30.12.2015	28
		4.2	Dredging of Channel and Pocket	TNPA	01.06.2015	30.12.2015	28

Initiative 8A: Implement Strategic Prioritised Projects – East London

No	Milestone	No	Detailed activity	Responsibility	Planned start date	Planned end date	Length
IVO	Milestolle	NO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
1	Feasibility of boat	building facili	ty in East London				
		1.1	Identification of all local stakeholders, that include relevant Provincial Govt Depts and TNPA from the Port of East London and the Industry to establish a Technical Committee to plan boat building requirements based on re-capitalization of SA Fishing Fleet	DoT, dti and DPE	01.09.2014	15.09.2014	2
		1.2	Conduct a feasibility study for boat building in East London	DoT, dti and DPE	01.102014	31.12.2014	12
		1.3	Development of a business case for boat building in East London	DoT, dti and DPE	01.01.2015	31.01.2015	4
2	Slipway repaired a	nd widened					
		2.1	Assess condition of slipway and design widening	TNPA/Industry	01.10.2014	30.11.2014	8
		2.2	Refurbish slipway	TNPA	01.03.2015	31.12.2015	27
3	Appoint Slipway O	perator					
		3.1	Embark on EOI and RFP to appoint Operator (Boat Builder)	TNPA	01.12.2014	30.06.2015	28

Initiative 16: Develop a strategic marketing campaign and value proposition for target markets

					Planned start date	Planned end date	Length
No	Milestone	No	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
	1 Strategic Marketi	ng Campaign		DDG TISA	01-Sep-14		•
			Develop a strategic marketing campaign that South Africa has bi and multi lateral trade agreements with.	DDG TISA	01-Sep-14	31-Oct-14	4
			Conduct an industry analysis and investigation of current opportunities in the following countries:				
		A	Angola				
			Agreement for the reciprocal promotion and protection of investment (20050217)				
			Cooperation agreement between the government of Republic of South Africa and the government of the Republic Angola in the field of Petroleum(20071121)				
		В	Ghana				
			Agreement for the Promotion and Protection of Investments (19980709)				
		С	Kenya				
			Agreement for the Promotion and Protection of Investments (2007)				
		D	Mozambique				
			Agreement on the Co-ordination of the Maputo Development Corridor (19960726)				
			Agreement for the Promotion and Reciprocal Protection of Investments (19970506)				
			Memorandum of Understanding on Economic Cooperation (20050415).				
			Agreement regarding Merchant Shipping and related Matters (19960506).				
		E	Namibia				
			Agreement on Defence and Security (19970610).				
			Memorandum of Understanding on Economic Co-operation (20061121)				
		F	Nigeria				
			Agreement for the Reciprocal Promotion and Protection of Investments (20000429).				
			Trade Agreement (20050922).				
		G	Tanzania				
			Agreement for the Promotion and Reciprocal Protection of Investments (20050922)				
			Agreement concerning Merchant Shipping and other Related Matters (20070405).				

2 Package an integrated maritime	value proposition	DTI DG's Office	01-Sep-14	31-Mar-15	30
2.1	Package an appropriate Maritime Development Fund through DBSA per country	DTI DG's Office/ industry/ Transnet	01-Sep-14	31-Mar-15	30
2.1.1	Conduct a needs analysis of the 7 countries identified above for their maritime requirements (ship building, ship repair, rig repair, port management and operations, training)	DTI DG's Office/ industry/ Transnet			
2.1.2	Consolidate a list of new business opportunities in the 7 countries	DTI DG's Office/ industry/ Transnet			
2.1.3	Packaging maritime development funding according to the needs identified (DBSA and Public Investment Corporation)	DTI DG's Office/ industry/ Transnet			
2.1.4	Package maritime goods and services to buyers in the (maritime fleet, maintenance, port management, port operation, training)	DTI DG's Office/ industry/ Transnet			
3 Produce calendar and identify d	elegation for execution	DTI	18-Jan-16	31-Mar-16	10
3.1	Gather schedules of global missions/visits from relevant stakeholders	TISA/ DTI DG's Office	18-Jan-16	31-Mar-16	10
3.1.1	National: Mininsters, Deputy Ministers and DGs, Industry	TISA/ DTI DG's Office			
3.1.2	Province: Premiers, MECs, Investment Promotion Agencies, Industry	TISA/ DTI DG's Office			
3.1.3	Local: Mayors, Industry	TISA/ DTI DG's Office			
3.2	Register inititiative with Proudly South African	TISA/ DTI DG's Office	18-Jan-16	31-Mar-16	10
3.3	Develop calendar for the global campaign	TISA/ DTI DG's Office	18-Jan-16	31-Mar-16	10
3.4	Identify delegation for global promotion	TISA/ DTI DG's Office	18-Jan-16	31-Mar-16	10

Initiative 17: Propose inclusion of preferential procurement clause in the African Maritime Charter

No	Milestone	No Detailed activity	Responsibility	Planned start date	Planned end date	Length	
NO	ivillestorie	INO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
•	1 Insert the preferer	ntial procurem	ent clause into the African Maritime Charter	DG:DIRCO	28-Jul-14	29-Jan-16	79
		1.1	South Africa to draft a position paper	DG:DIRCO	28-Jul-14	15-Aug-14	3
		1.1.1	To propose inclusion of the preferential procurement clause in the				
			African Maritime Maritime Charter				
		1.1.2	Preferential procurement would entail inter alia:				
		1.1.2.1	First right of refusal to the continent				
		1.1.2.2	Explore possibilities of collaboration/JVs in the design and production of				
			maritime assets and services				
		1.1.2.2.1	Paper to be submitted to AU subcommittee	DG:DIRCO	18-Aug-14	18-Sep-14	4
		1.1.2.2.2	The AU subcommittee to present the paper to the AU maritime working	DG:DIRCO	20-Sep-14	31-Jan-15	19
			group.	DG.DIRCO	20-3ερ-14	31-3811-13	17
			AU maritime working group to present the paper to the technical	DG:DIRCO	01-Feb-15	30-Apr-15	13
			working committee	D0.D11100	0110210	σο πρ. το	10
		1.1.2.2.4	Ministerial committee to take consideration of the submitted paper	DG:DIRCO	01-May-15	31-Aug-15	17
					,	<u> </u>	
		1.1.2.2.5	The State Presidents to approve and adopt the submitted paper	DG:DIRCO	01-Sep-15	29-Jan-16	21

2 SA to use this clause to actively pursue specific trade agreements covering, ship building, ship repair,	DG: DTI	29-Sep-14	31-Mar-15	26
2.1 SA to review existing bilaterals with Nigeria, Ghana, Angola, Namibia, Mozambique, Kenya and Tanzania to include preferential procurement for ships and boats required between them	DG: Dti	29-Sep-14	31-Mar-15	26
2.2 SA to review existing bilateral/multi-laterals to cover all maritime activities (components manufacturing, investment, skills development) to benefit inter-Africa trade and investment for all ships owned by African countries	DG: Dti	29-Sep-14	31-Mar-15	26

Initiative 18A: Support local registry of vessels through incentives and encouragement of using SA-flagged ships for cargo and coastal operations (based on United Nations Conference on Trade and Development and African Maritime Charter guidelines)

Nic	Milestone	No	Detailed estivity	Doon anaihilitu	Planned start date	Planned end date	Length
No	Milestone	INO	Detailed activity	Responsibility	(dd.mm.yyyy)	(dd.mm.yyyy)	(in weeks)
1	Allocate 40% of al	l mineral cargo	o for transportation by SA flagged vessels				
		1.1	Review section 26 of Mineral and Petroleum Ammendment bill to include transportationin the definition of value add	DG Mineral Resources	18.08.2014	31.12.2014	18
		1.2	Review the Mineral Resources BEE Charter to include transportation by SA flagged vessels in section 2.2	DG Mineral Resources	18.08.2014	31.12.2014	18
		1.3	Align sections 3.6.2 and 3.7 of Transport BEE Charter to section 26 of Mineral Resources BEE Charter	DG of DMR and DG of DOT	18.08.2014	31.12.2014	18
2	Implement Cabota	age on coastal	regional and continental waters				
		2.1	Develop a cabotage policy for coastal, regional (SADC) and continental waters	DG Transport	18.08.2014	30.11.2014	14
		2.2	Conduct research into the most suitable cabotage model	ST/Lab	18.08.2014	15.09.2014	4
		2.3	Assess the impacts of the cabotage policy	DG Transport	18.08.2014	15.10.2014	8
		2.4	Develop a cabotage implemetation plan	SAMSA CEO	18.08.2014	15.11.2014	12
		2.5	Consult SADC on regional implementation	DG Transport	18.08.2014	30.11.2014	14
		2.6	Evaluate continental application continentally	DG Transport	18.08.2014	30.11.2014	14
		2.7	Legislate for cabotage	DG Transport	18.08.2014	31.03.2015	30
3	Ensure that all coa	stal operation	ns are carried out using SA Flagged vessels				
		3.1	Review the number of vessels required for the coastal operations	ST	18.08.2014	15.09.2014	4
		3.2	Reconcile with the capacity required for PetroSA Operations	ST	18.08.2014	15.09.2014	2
			Explore using South African Flagged ships	PetroSA	18.08.2014	31.12.2014	4
		3.4	Check whether contract duration could be extended for RFF investment	PetroSA Supply Chain	01.02.2015	30.07.2015	26
		3.5	Explore the possibility of owning vessels for PetrSA imports (as per the energy security master plan)	PetroSA	01.01.2015	30.07.2015	30
			3.5.1 Unpack the Energy Master Plan (DOE/CEF)		18.08.2014	31.12.2014	18
		3.6	Evaluate an ontion of starting a Marine Offshore Department within	PetroSA	01.01.2015	30.07.2015	30
			3.6.1 SAMSA COO to educate PetroSA on the Marine Offshore capability requirements		18.08.2014	31.12.2014	18
		3.7	Market the Offshore Supply Base to continental operations by industry	PetroSA	01.11.2014	30.07.2015	38
		3.8	Implement proper monitoring arrangement for enforcement of cabotage	SAMSA	01.01.2015	31.03.2015	12

4 Ensure that all p	roduct picking tankers along the coastline are SA Flagged				
	4.1 In depth understanding on the requirements to move fuel along the coast	SAPIA	18.08.2014	18.09.2014	
	4.2 Oil majors and terminal operators to accept SA flagged vessels	SAPIA	01.01.2014	30.06.2015	
	4.3 Ensure contract duration that allows for investment into the vessel	SAPIA	01.01.2014	30.06.2015	
	4.4 Implement proper monitoring arrangements	SAMSA	30.03.2015	30.06.2015	
5 Ensure that all co	pastal and transhipment cargo moves on SA vessels				
	5.1 Conduct a needs analysis by quantify the intra port volume movement	Transnet	01.09.2014	08.09.2014	
	5.2 Conduct a needs analysis by quantifying cargo that moves by road between coastal areas.	SA Shipper's council	01.09.2014	30.09.2014	
	5.3 Conduct an options analysis on how to meet the validated needs	Transnet, additional	09.09.2014	09.10.2014	
	5.4 Develop SA port short sea shipment marketing plan	Transnet, additional	10.10.2014	31.12.2014	
	5.5 Implement cabotage on all coastal cargo	SAMSA	01.04.2015	30.06.2014	
6 Improve efficien	cies in the transhipment process and logistics management				
	6.1 Develop a transhipment policy with all incentives and enablers	Transnet	01.09.2014	08.09.2014	
	6.2 Develop cargo freight stations to leverage(customisation) on transhipment cargo	Transnet, Coega IDZ	01.09.2014	01.03.2016	
	6.3 Develop a regional (Sub Saharan Africa) cargo clearing facility	Transnet, DIRCO, DTI	01.09.2014	01.03.2016	
	6.4 Introduce inter-terminal barge service to connect transhipment to relevant vessels	Transnet	01.09.2014	01.03.2016	
7 Ensure DFI's pari	icipate in Shipping Finance				
	DBSA to develop internal competence (knowledge and requirement) for Ship finance	DBSA	18.08.2014	31.12.2014	
	1.2 DBSA to collaborate with PIC and IDC for shipping finance	DBSA	18.08.2014	31.01.2015	
	1.3 BRICS Bank to have a shipping division	Rudi (DPME)	01.09.2014	31.03.2015	

8 Review the Taxato	n environment to cover for local operations				
	2.1 Conduct an impact study of the taxation on coastal shipping	Treasury	18.08.2014	30.09.2014	
	2.2 Engage Treasury on tax to coastal operating fleets	SAMSA	30.09.2014	15.10.2014	
	2.2.1 Prepare submissions to treasury to motivate for concessions on coastal operating vessels coporate and PAYE tax	SAMSA	18.10.2014	31.10.2014	
9 Ensure a capable, 6	effective and cost efficient maritime administration				
	3.1 Conduct a comparative study on the cost of registering a vessel in SA	SAMSA	18.08.2014	15.10.2014	
	3.2 Conduct a capacity requirement study for the support of registered ships	SAMSA	18.08.2014	15.10.2014	
	3.3 Comparative study on the compliance with international conventions	SAMSA	18.08.2014	15.10.2014	
	3.4 Conduct a comparative study on the efficiency of registration process	SAMSA	18.08.2014	15.10.2014	
	3.5 Implement necessary efficieny measures for SA registry	SAMSA	18.08.2014	15.10.2014	
10 Invoke Cabotage o	n Coastwise Cargo				
	4.1 Identify all cargo that is moving coastally	Moshe M. (Transnet)	18.08.2014	30.08.2014	
	4.2 Implement a system that prevents international ships transporting coastal cargo	Moshe M. (Transnet)	30.08.2014	31.05.2015	
	4.3 Ensure availability of port infrastructure for handling coastal cargo	Moshe M. (Transnet)	30.08.2014	31.05.2015	